





Appendix 3: Council Plan Targets and Supporting KPI's for 'Our Economy by driving growth, promoting the district and being business and visitor friendly'

Status Key

Target Status	Usage
 On Track	The target is progressing well against the intended outcomes and intended date.
Target Status	Usage
 Not On Track	To reflect any indicator that does not meet the expected that does not meet the expected outturn for the reporting period (quarterly)
Target Status	Usage
 Extended	The date for completion of this target has been formally extended by a Director and/or Members.

Key Council Target	Directorate	Status	Progress	Target Date
ECO.01 - Refresh our Business Growth Strategy to enable and empower Dragonfly to support the Council to make best use of our assets, support growth in the local economy, attract inward investment to the district and maximise the district's share of potential funding streams from the Government and the East Midlands Combined County Authority	Dragonfly	Due (Policy Only)	 <p>The strategy draft is being prepared, with a consultation through the Local Growth Scrutiny Committee commencing when the new year's meeting schedule is available post May.</p> <p>The Dragonfly Business Plan has been presented to the Council, which sets out the key activities proposed for the Business Growth Directorate to deliver, which align to the ambitions of The Future.</p>	Tue-31-Dec-24

<p>ECO.02 - Work with partners to develop a place-based narrative to encourage inward investment, increase engagement with our key heritage assets and grow the visitor economy, the number of tourists and the amount of tourism spending in the district by 2025.</p>	<p>Dragonfly</p>	<p>On track</p>	<p>In Q4 the Bolsover Place Programme work has focussed on investment into the local offer through delivery of UKSPF funded projects:</p> <p>South Normanton Place based mural – engaging with the local community to design and celebrate the local heritage through a mural on The Clock Inn PH</p> <p>Bolsover Loop – Waymarkers and interpretation along the 26 mile network of trails (supported by Leisure) Interpretation panel utilising the new place narrative and visual identity at Pleasley Vale Mills North Derbyshire/ North Notts App to promote the local trails network (to be launched in May 2025)</p> <p>Dear Bolsover engagement project – encouraging local residents and visitors to think about what the place means to them and their future aspirations for the area</p> <p>Bolsover Through a Lens – design of a project with Bolsover Camera Club to celebrate the local area through photography</p> <p>Stay Campaign – preparation for a short film promoting the area as a great place to visit</p>	<p>Mon-31-Mar-25</p>
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				<p>Belong Campaign – preparation for a short film promoting the area as a great place to live (working with Housing Developers and Estate Agents to utilise the film)</p> <p>A new Culture & Place Board has been established that is a subgroup of the Bolsover Place Board. The group brings together arts, culture, heritage, tourism and place priorities. A 10 year Strategic Ambition has now been drafted that will focus on collaborative delivery across these sectors. 20 key partners are involved in this new group that is facilitated and steered by the Tourism & Place Manager and Chaired by Emily Bowman – Junction Arts.</p> <p>A Bolsover Place Board meeting took place on the 14 January, papers of which are shared with Karen Hanson, Grant Galloway and the Portfolio Holder. Programme delivery will commence in April 2025 that is funded as part of the £15m Regeneration Fund.</p>	
ECO.03 - Work with partners to develop innovation and growth in our cultural and creative sectors through active support of an investment in a creative's network, cultural corridor, and maker's hub.	Dragonfly	On track		<p>Funded through UKSPF – 3 Woman's Creative Network events took place at Platform Thirty1 (Pleasley Vale Mills) in Q4 with 30 attendees. The sessions were based on Health & Well-being for your business, Finance Development Support and Menopause – symptoms and lifestyle</p>	Fri-31-Mar-28

			<p>changes to help support women when running a business. The monthly WCN sessions will continue to be funded through the UKSPF allocation in 2025-26.</p> <p>The Cultural Coalition (DCC, Bolsover District, Chesterfield Borough, NE Derbyshire District and Amber Valley Borough Council's) met on the 6 March 2025. Initial funding through ACE contributed towards a cultural mapping exercise (to map out where and what local creatives are) as well as establishing a new platform for creatives to promote their creativity through CREATE Britain. Additional funding has been secured to further develop the group and how the local creative sector can be further supported. The group is being led and facilitated by Platform Thirty1 and involves local authorities in north Derbyshire as well as: Junction Arts, First Art and Opus music and Chesterfield College.</p> <p>UKSPF funding in 2025-26 will support the development of a 'pre-planning' business plan and RIBA stage 2 commission for a Creative Hub. The work will be led by Local Creative Ltd (who carried out the feasibility study for a hub in 2024). Stakeholder workshops are being planned with hope of a business plan in place in place by</p>	
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				summer 2025. Key arts organisations, educational and local authority partners have been invited to an initial workshop on the 24th April.	
ECO.04 - Work with Higher Education and Further Education providers and other partners to develop post 16 provision within the district to enable and empower more of our local workforce to find better paid, skilled jobs.	Dragonfly	Extended		<p>Retrofit green skills hub 29th Jan 2024:</p> <p>RLB have been contracted to undertaken feasibility. Devolution Team and Developments and Contracts Officer attending weekly meetings with RLB to discuss progress. RLB have engaged with higher education providers, requesting their proposals for their use of the site. Developments and Contracts officer awaiting end user requirements from RLB and their partners, feedback from higher education providers should support this. Information required to pass to dragonfly development.</p> <p>No Update since the last reporting period regarding the Bolsover 6th form - Government are still considering the programme of investment, which includes the Bolsover proposal. Letters of support from both the Leader of the Council and the Bolsover Place Board have been sent to relevant minsters to support the North Derbyshire University Academy following the review of all Free School projects by the new Government. A response has been received from Catherine McKinnell MP –</p>	Mon-31-Jan-28

				Minister for School Standards. Matt Hall – Executive Headteacher from Redhill Academy Trust sits on the Bolsover Place Board and we are keen to ensure we support the post 16 provision in Bolsover.	
ECO.05 - Secure investment in improvement of our existing business estate and delivery of new commercial space, including regeneration of Pleasley Mills, to meet the needs of local business, encourage inward investment and support growth throughout the local economy.	Dragonfly	On track		<p>Development of new Industrial Units on Portland Drive, Shirebrook Mar 2026:</p> <p>Conditional planning permission has been granted. Planning has been extended until 31 May 2025 Securing of the site has been contracted and should be undertaken imminently. This will allow advertisement of the site / the regeneration project (via Heather). SuDs report suggested that site drainage would need to be over third-party land, land owner is not in support of development. Civil Engineer to be instructed to explore other options.</p> <p>Reconfiguration of Vernon Street to provide two industrial units Dec 24:</p> <p>Project to split the unit was abandoned due to interest in the unit as a whole. Tenant is neighbouring business looking to expand. Currently aiming for a 1 June 2025 lease start date, subject to completion of compliance works including new compliant roller shutter, replacement fire doors etc, decontamination of flooring. Lease has been circulated to tenant to signing.</p>	Fri-31-Mar-28

				<p>Developments and Contracts officer procured quotes in line with Procurement Act 2023. Quotes have been reviewed, accepted and PO's raised. Works to commence asap with a lead time of 3-4 weeks.</p> <p>The redevelopment of 36/36a Market Place, Bolsover to provide new retail space Mar 26:</p> <p>The site has been valued at £180,000 in its current state. Structural surveys, RICS surveys and utility surveys completed. Structural report highlighted issues with missing tie beams, rotten timber etc. A high-level report suggests that works are likely to cost (as a minimum) £58,000. The offer will be amended to reflect these necessary works. Pre-application from Planning has been sought from LPA.</p> <p>Former White Swan Public House – community hub Mar 26:</p> <p>Structural surveys, RICS surveys undertaken. Acquisition underway, subject to agreement on land boundaries. Vendor has been requested to clear the site prior to completion. Pre-application from Planning has been sought from LPA. Measurements</p>	
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			<p>of site undertaken by D and C officer and Project Manager.</p> <p>Tangent Business Hub The refurbishment of the Reception is ongoing, and the new furniture has been ordered. The new door signs at The Tangent have been fitted, which replace the outdated digital signage system, which was no longer supported. Still awaiting revised quotes for the decorating and IT equipment.</p> <p>The repairs to the brickwork have been completed, and the testing of other sample areas will be undertaken to ensure that the same problem is not located anywhere else on the building.</p> <p>Pleasley Vale Business Park</p> <p>The repair work in reception at Pleasley to start beginning of May, with the orders for the structural surveys waiting on the new financial year's budget being made available. Works have commenced on the flood mitigation, with tree clearance completed before the nesting season. Work is due to commence on the main dam wall repairs in the coming weeks, once the bridge has been erected to bring on to site the equipment needed to carry out the repair works.</p>	
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ECO.06 - Deliver a fully operational crematorium and manage this facility to generate income from 2025.	Dragonfly	Extended	<p>Construction of the crematorium and wake buildings - the contractors have been working on site with the external envelope of all the buildings complete, and some Internal blockwork has commenced. The first lift of stone and brick on the courtyards is in progress. All steel roof decking is now completed with the roof build up on the wake completed by the end of the month. the roof build up on the crematorium has just commenced with the rooflight upstand build.</p> <p>There will be a funeral directors site visit on Tuesday 6 May, which will show the work to date, and engage the funeral directors on the development of the site, and ensure their continued engagement to the project during this phase of works.</p> <p>Evidence is being collated and work ongoing to bring a claim against the previous architects for the errors and omissions on the original design pack, seeking costs for the works incurred which need to be rectified.</p> <p>The sale of additional BNG credits off the crematorium development to external developments elsewhere in the district - this will be progressed upon completion of</p>	Fri-31-Mar-28
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				<p>the main development and achievement of the site's BNG credits.</p> <p>Recruitment of the operational team and groundwork team Summer 25</p> <p>Lease of the wake facility to a third-party operator Summer 25</p>	
ECO.07 - Review procurement rules to meet public procurement regulations and social value requirements.	Governance, Legal Services and Monitoring Officer Directorate	On track		<p>The new procurement rules have been amended through the implementation of a new social value policy that was approved by Executive in September 2024. A further review will take place when the new Procurement Manager commences at the Council in February.</p>	(not specified)

No Council KPI's to report under this council plan aim.